

THE OAKLAND INSTITUTE 2021 ANNUAL REPORT



Dear Friends,

At the Oakland Institute, our work begins at the behest of communities who seek support in their struggle to defend their lands and livelihoods. Once again, this past year, together with our courageous partners in Africa, Latin America, Asia, and Melanesia, we took on powerful actors—governments, “development” institutions, private equity funds, and corporations—to hold them accountable for land theft and human rights abuses.

While the pandemic and other issues dominated the attention of people, media, and governments, we had to double down on our efforts on issues outside of the public eye to bring global attention and mobilization.

What began as an inquiry into the impact of the Lapsset Corridor—a so-called development scheme in Northern Kenya—pivoted, as the Samburu, Maasai, and Borana communities I visited with the research team instead alerted us about the devastating impact of “fortress” conservation of the Northern Rangelands Trust (NRT) on their lives. Despite NRT’s claims that it empowers locals in “community driven” conservation projects—bankrolled by Western aid agencies—our work exposed a vastly different reality. We brought forward evidence of grave human rights abuses and land theft and confronted NRT’s donors to hold them accountable. Our advocacy led them to launch an urgent investigation. Our work in Kenya shattered the silence around NRT’s privatized and militarized conservation model—lifting the lived experiences of the Indigenous, which have gone ignored so far in the global realm. Our commitment to the struggle of the communities means continued research and advocacy, till it yields justice.

In the following pages you will read how we remain steadfast in our commitment to stand up, speak up, mobilize, and take action. I hope our annual report will uplift you by reaffirming that regardless of the odds, victories against injustice are always within reach.

While we celebrate the wins, it is clear how much more needs to be done. Maintaining our independence and agility as an organization is key. We are grateful to our donors, whose support allows us to work nimbly and effectively on issues as they arise. Thank you for making it possible!

With gratitude and solidarity,



A handwritten signature in black ink that reads "Anuradha Mittal". The signature is fluid and cursive.

Anuradha Mittal
Executive Director





WHO WE ARE / WHAT WE DO

Hold Powerful Actors Accountable

Our work holds governments, corporations, and international institutions accountable for their actions and policies. Our research and reports sunlight social and environmental justice issues, we organize advocacy campaigns, testify at Congressional and Senate hearings, and more.

Dismantle False Solutions

Our research and advocacy exposes and challenges the false solutions put forward by international institutions like the World Bank, governments, and corporations to fight hunger, climate change, and bring development.

Strengthen Land Rights and Livelihoods

In partnership with impacted communities, we document threats to land rights, livelihoods, and natural resources and develop communications and advocacy campaigns to support and elevate these struggles in both the national and international arena.

Support Sustainable Farmer-led Food Systems

We support sustainable farmer-led food systems and work to build a farm economy from the bottom up. Our research is providing blueprints of what these systems can look like and what policy changes are needed for them to flourish.

Stand by our Partners in the Face of Criminalization

The Legal Defense Fund that we started in 2015 to support land rights defenders continues to assist individuals and groups around the world. In 2021, we supported partners in Kenya, Tanzania, Nigeria, DRC, and Papua New Guinea.

Elevate People's Voices

Underlying all of our work is our strong commitment to elevate the voices of farmers, pastoralists, fisherfolk, Indigenous Peoples, and all communities who are ignored, marginalized, and repressed in the name of development.



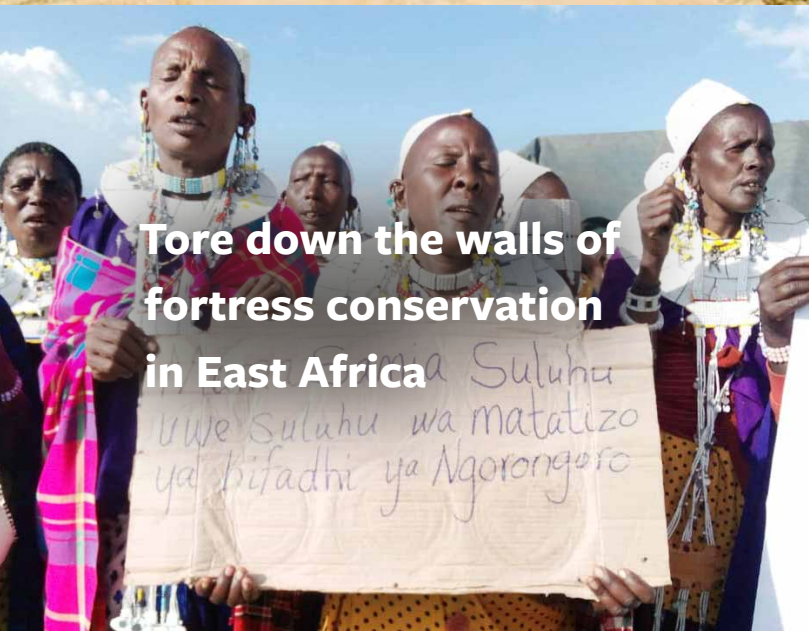
2021 HIGHLIGHTS



Exposed the investors in an oil palm plantation in DRC



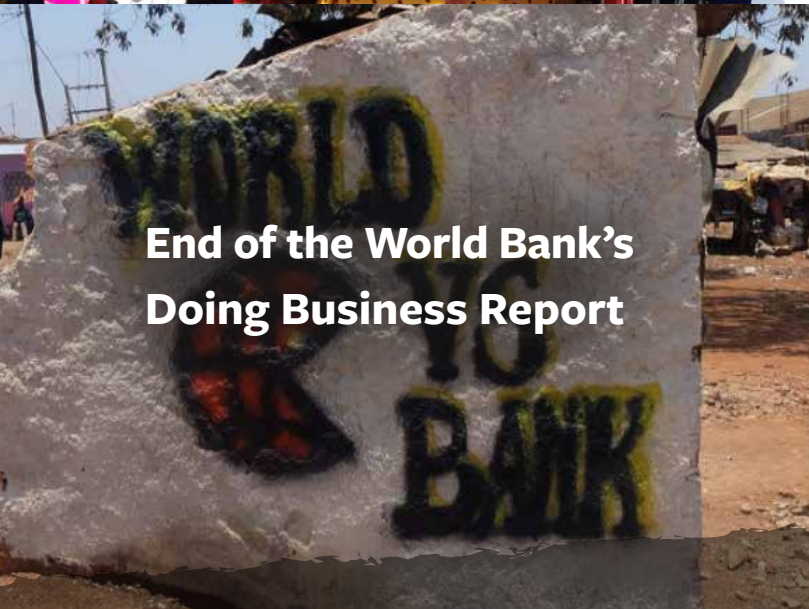
Revealed “community” conservancies’ abuses in Northern Kenya



Tore down the walls of fortress conservation in East Africa



Stood up to the corporate take over of the UN Food Systems Summit



End of the World Bank’s Doing Business Report



New Podcast to amplify voices on the frontlines

THE OAKLAND INSTITUTE IN THE NEWS



Farmers and rights groups boycott food summit over big business links



Western Nonprofits Are Trampling Over Africans' Rights and Land

Indigenous people are being forced out from so-called protected areas.



INTER PRESS SERVICE
News Agency

The End of World Bank's "Doing Business Report":
A Landmark Victory for People & Planet



Do conservation efforts endanger the lives of indigenous communities?

A Kenyan organisation has been accused of displacing local communities to benefit conservation efforts initiatives



Tanzanian Maasai battle eviction from ancestral land

Tracking Extinction

Esplorare le origini storiche della Sesta Estinzione

CONSERVAZIONE

Il falso Eden di Ngorongoro



MONGABAY
NEWS & INSPIRATION FROM NATURE'S FRONTLINE

Gates Foundation among investors backing troubled DRC palm plantation

BUSINESS INSIDER AFRICA

To conserve Africa's biodiversity, its leaders must rethink protected areas

AFRICA BUSINESS+

Kuramo Capital Management under attack for its CSR in DR Congo



AFRICA INTELLIGENCE
The continent's daily

Top donors zoom in on Northern Rangelands Trust in wake of abuse claims



 **NIGRIZIA** Rd Congo: chi guadagna dalle piantagioni di palma da olio?

LE COURRIER
L'essentiel, autrement

Protéger la nature,
ou soi-même?

 **African**
REVIEW OF
Political Economy

Campaigns

The struggles of the
Ngorongoro Maasai

AGRO

Conférence

Le Sommet des Nations unies les systèmes
alimentaires 2021, un rendez-vous sous tension

INSIDE DEVELOPMENT | INDIGENOUS RIGHTS

Tanzania's Masai fight
UNESCO World Heritage Site

 **THE ELEPHANT**

Stealth Game:
The Proverbial Has
Hit the Fan

CURRENT AFFAIRS

A Magazine of Politics and Culture

A Brief History of
the Bourgeois Safari

LE JOURNAL DE L'AFRIQUE

The failure of the "green revolution"
promised by Rockefeller and Gates



MONGABAY
NEWS & INSPIRATION FROM NATURE'S FRONTLINE

Allegations of displacement,
violence beleaguer Kenyan
conservancy NGO

**The
Economist**

Can elephants and rhinos
coexist with livestock and
their owners?

**THE ARCHITECTURAL
REVIEW**


Conservation and capital in Kenya

Confronted with land inequality sedimented by colonial
legacies, mechanisms of capital cannot solve
the challenges that face wildlife conservation

2021 ACTIVITIES

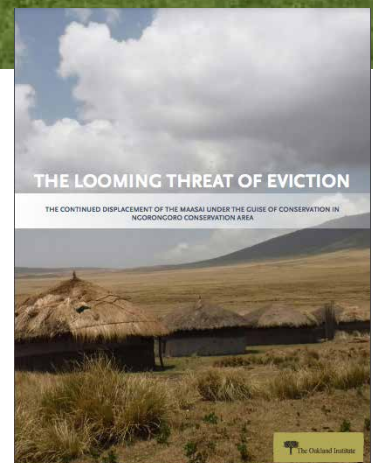
Exposed the Looming Threat of Eviction for the Maasai in Tanzania

For centuries, the Maasai have been the guardians of the land in East Africa's Great Rift Valley. This long-term care and conservation should be rewarded and lauded. Instead, the Maasai are fighting for their lives — facing violence, starvation, and eviction, as investors and tourism enterprises seek to profit off their stewardship.

In June 2021, the Institute sounded the alarm on the Tanzanian government's latest plans to evict over 80,000 residents — mostly Indigenous Maasai from their land, further restrict the livelihoods of those remaining, and destroy buildings in Ngorongoro Conservation Area (NCA).

The Looming Threat of Eviction: The Continued Displacement of the Maasai Under the Guise of Conservation in Ngorongoro Conservation Area unveiled the plan — developed at the behest of international conservation agencies to generate tourism revenue.

Dismantling justifications used for the removal of the Maasai from their land, we exposed how the plan was created without the consultation and consent of the Indigenous residents. The evictions and restrictions constraining tens of thousands of livelihoods are not about ensuring conservation but about expanding tourism revenues within the World Heritage Site. The report further revealed the complicity of international conservation agencies in driving the plan, which was designed following misguided calls for action to control population growth in the NCA by the UNESCO World Heritage Committee (WHC), the International Union for the Conservation of Nature (IUCN), and the International Council on Monuments and Sites (ICOMOS).



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Tanzania: stop the eviction of the Maasai from Ngorongoro!

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 Maybe later.

Sign

The Institute was instrumental in driving a [letter from eight Special Rapporteurs](#) to the Tanzanian government and UNESCO World Heritage Committee expressing concern over the eviction plans. Our advocacy has shattered the hopes of the Tanzanian government for a swift and quiet eviction of the Maasai. The world is watching and the Institute remains committed to the struggle of the Maasai communities to protect their lands and livelihoods.

Our communications strategy resulted in extensive global media coverage and elevated the plight of the Maasai internationally. Our petition to take action garnered over 133,000 signatures and was delivered to the Tanzanian government and UNESCO World Heritage Committee — elevating community demands to the highest levels. Additional petitions aimed at halting Maasai evictions followed and increased pressure as millions added their names.

“Thank you Oakland Institute and the team for all your efforts to defend rights for the Ngorongoro communities. You remain the most dependable voice and actor. Asante.”

— JOSEPH OLESHANGAY, TANZANIAN HUMAN RIGHTS LAWYER



Standing up to the Corporate Take Over of the UN Food Systems Summit

The United Nations Food Systems Summit was reduced to a mere day-long virtual event on September 23, 2021 — result of an unprecedented counter mobilization around the world. Hijacked by proponents of corporate industrial agriculture, the summit faced a united front from farmers, civil society groups, and social movements around the world, who rejected and mobilized against the takeover of global food and agriculture governance.

In January 2021, we coordinated a [letter](#) to the United Nations Secretary General, which was endorsed by 176 organizations from 83 countries challenging the corporate take-over of the summit. Our report, [People vs. Agribusiness Corporations: The Battle Over Global Food and Agriculture Governance](#), provided the analysis of the corporate hijack of the UN institutions and the struggle to keep the international organization faithful to its founding values.

Appointment of the President of the Alliance for a Green Revolution in Africa (AGRA) as the UN Special Envoy of the summit was the lightning rod that catalyzed global opposition. AGRA's push of monocultural, fossil fuel-based agriculture and promotion of genetically engineered crops has failed to deliver on its much-touted promises, while devastating livelihoods of farmers, holding national budgets hostage to chemical inputs and foreign corporations, and worsening hunger. The report called out a number of powerful actors — the Bill & Melinda Gates Foundation, Rockefeller Foundation, some Western governments, the World Bank, and others — who continue to peddle corporate industrial agriculture and stand in the way of urgently needed solutions.

In the months leading to the summit, we worked with organizations from around the world in an unprecedented number of petitions, public communications, and other advocacy actions that mobilized millions, including through the organization of national and global counter summits. From Nigeria and the Philippines, to Zimbabwe and Peru, calls for a radical shift in our food and agriculture systems — from destructive and polluting industrial corporate production to farmer-centered agro-ecological systems — made the summit moot.

A Landmark Victory: World Bank Finally Ends Its Destructive and Corrupt Doing Business Report

On September 16, 2021, in a major victory for people and the planet, the World Bank announced its decision to discontinue publication of the Doing Business Report (DBR). The DBR had been “paused” following data irregularities in the 2018 and 2020 reports. The cancellation followed internal audits and reviews into the irregularities that revealed data manipulation by the World Bank.

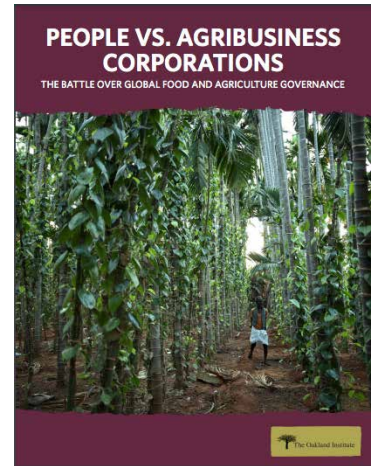


Since DBR's launch in 2002, the World Bank has ranked countries on the “ease of doing business” — regulatory changes and reforms that make them more attractive to private investors. Even before the extent of the data manipulation came to light and destroyed any credibility of the DBR, the rankings were built on a flawed premise that rewarded countries for reducing labor standards, destroying the environment, and providing easy access for corporate pillaging and land grabs.

Since 2014, the 280-organization strong [Our Land Our Business](#) campaign — comprised of NGOs, unions, farmers, and consumer groups from over 80 countries — had called for the end of the rankings. For over

seven years, Our Land Our Business waged an unwavering advocacy campaign, including letters, petitions, and mass protests around the world. Coordinating the campaign, the Oakland Institute produced dozens of reports and advocacy materials, providing in-depth analysis and monitoring the impact of the DBR around the world.

The end of the DBR marked a historic victory for the campaign and a step towards ending the race-to-the-bottom between countries vying for World Bank investment dollars. In early 2022, the World Bank indicated that it intended to rebrand the DBR under a new program. Along with other members of the campaign, we have mobilized to keep the project in its grave. We remain vigilant and ready to push back against the Bank's efforts to leverage its influence and pressure countries to prioritize reforms that benefit corporate interests over people.



*Drum Rolls!!! Waaaw!
Congratulations to you for your
perseverance and vision.*

—AMADOU KANOUTE, CICODEV, SENEGAL

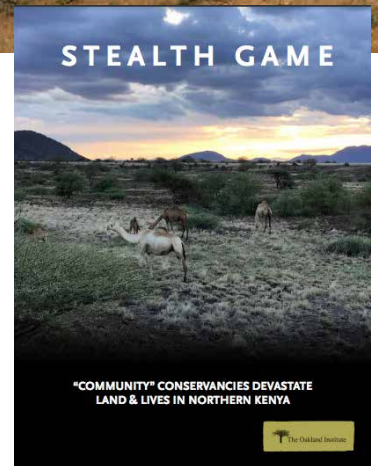


Shattering the Silence on Community Conservancies Devastating Land & Lives in Northern Kenya

Amidst growing resistance of local communities against the Northern Rangelands Trust (NRT) — one of Kenya’s largest conservation agencies — *Stealth Game: “Community” Conservancies Devastate Land & Lives in Northern Kenya*, sunlit the devastating impact of privatized and neo-colonial wildlife conservation and safari tourism on Indigenous pastoralists.

Although terms like “participatory,” “community driven,” and “local empowerment” are extensively used by NRT, the report exposed how pastoralist communities are being dispossessed of their ancestral lands through corruption, cooptation, and sometimes through intimidation and violence, to create wildlife conservancies for conservation dollars.

Since its founding in 2004, NRT has set up 43 conservancies on over 63,000 square kilometers of land in Northern and Coastal Kenya — over eight percent of the country’s total land area. NRT claims that its goal is to “transform people’s lives, secure peace, and conserve natural resources.” Community members, however, have repeatedly asked for justice after years of being ignored by the Kenyan government and the police when reporting killings of family members and other human rights abuses.



Based on extensive field research, *Stealth Game* was the first independent report to provide a comprehensive review of the evolution of Kenya’s land and wildlife conservation laws; the history, structure, and functioning of “community” conservancy model of NRT; while elevating voices of the pastoralist communities accusing NRT of land grabs and deploying armed security units involved in serious human rights abuses.

The report was launched by the Council of Elders, pastoralist leaders, and community members at a press conference in Nairobi. Together with Survival International, we organized a webinar where impacted community members directly shared their lived experiences alongside conservation and human rights experts with a wide audience. Despite a coordinated campaign by NRT to disrupt the webinar, the victims were not silenced. Widespread media coverage and our advocacy efforts led NRT’s main donors to launch an investigation into the findings of the report — a long-held demand of the impacted communities.



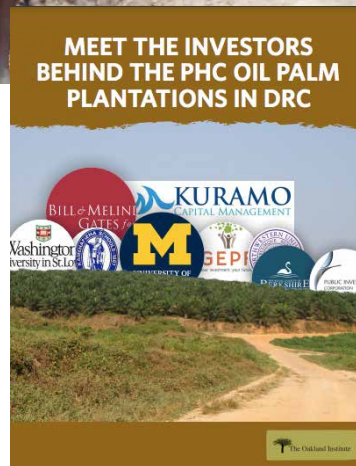
Exposing the Investors Profiteering from the PHC Oil Palm Plantations in DRC

As community efforts to reclaim 100,000 hectares of their ancestral land occupied by oil palm plantations are met with violent repression, unlawful arrests, and murder, our report: *Meet the Investors Behind the PHC Oil Palm Plantations in DRC* exposed the financiers profiteering from the plantations.

Communities in Lokutu, Yaligimba, and Boteka in DRC, forcibly displaced first in 1911 by the Belgian colonial authorities to establish oil palm plantations, continue to face acute hardships today. Livelihoods are severely impacted—hunger and poverty are widespread while the dumping of untreated industrial waste has polluted a major source of drinking water. Having lost their lands and reduced to working as laborers on the plantations, community members face poor wages and unsafe working conditions. In 2021, violent repression by security forces, working on behalf of the company, further escalated.

Meet the Investors brought to light the company's key partners and US-based institutional investors, including the Washington University in St. Louis, Northwestern University, and Kamehameha Schools, along with investors exposed in the March 2021 publication, *In King Leopold's Steps*—University of Michigan, Bill & Melinda Gates Foundation, South African Government Employees Pension Fund and Public Investment Corporation, and the UK Royal County of Berkshire Pension Scheme.

The report also detailed the internal legal battle underway between several individuals for the control of the plantations, illustrating how profits take precedence over the claimed objective of doing development in DRC. Our advocacy campaign, involving student groups, is targeting the investors to demand an independent investigation into the serious allegations. We remain committed to holding the investors profiteering from the exploitation of the plantation to account for the wrongdoings of the company.



“Your work is phenomenal. That’s the highest praise that I can give. You are a bright beacon of justice and equity in the world. With deepest gratitude.”

—INDIVIDUAL DONOR

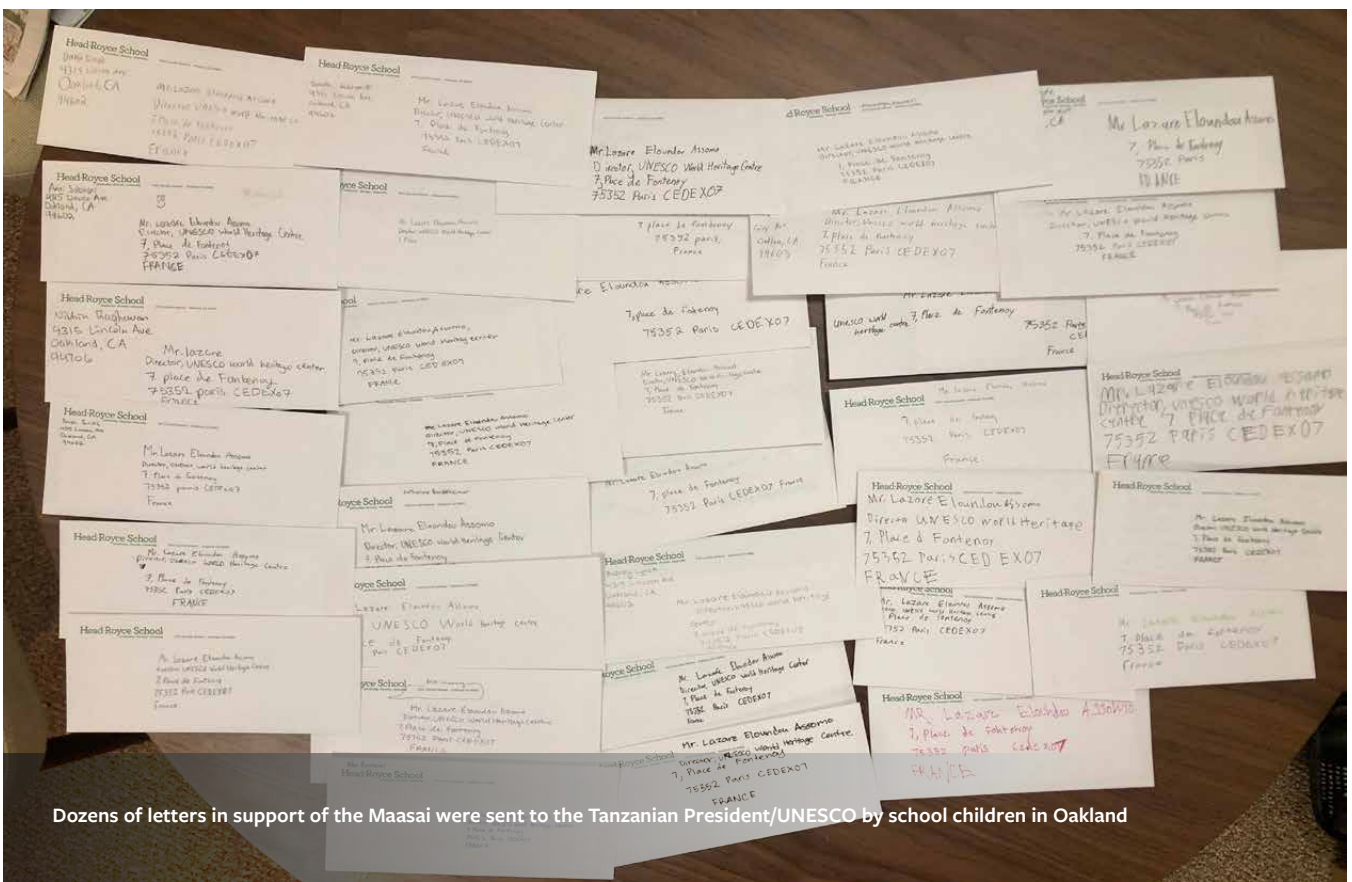


Tearing Down the Walls of Fortress Conservation

In Kenya and Tanzania, our work raised the voices of Indigenous Peoples to challenge the Western-based “fortress” conservation narrative that denies their rights to their ancestral lands and constrains their livelihoods. Our research and advocacy exposed the dangers of expanding this racist, neo-colonial conservation model at a time the “30x30 initiative”—a plan under the UN’s Convention on Biological Diversity—is calling for 30 percent of the planet to be placed in protected areas by 2030. This plan would double the current protected land area over the coming decade by forcibly displacing Indigenous guardians of the environment—in what will be the largest land grab.

A major part of our work since our inception 18 years ago has been about protecting people’s lives, livelihoods, culture, and environment amidst land grabs and renewed forms of colonial exploitation. With our research and advocacy, we are part of a growing network pushing back against the disastrous 30x30 initiative, which promotes wildlife and environmental conservation by displacing Indigenous communities, stewards of biodiversity for centuries. Study after study shows that Indigenous Peoples are the best conservationists. Upholding their land rights is the way to ensure protection of our natural world.

Our research makes it clear that conservation projects pursued at the expense of those who protect the environment are bound to fail. We will continue to dismantle the false solution of fortress conservation and elevate the struggles for life and land.



Dozens of letters in support of the Maasai were sent to the Tanzanian President/UNESCO by school children in Oakland

For Land & Life: The Oakland Institute Podcast

From farmers resisting the corporate takeover of agriculture, activists risking their lives to protect water and forests, food and farm workers fighting for basic dignity, and Indigenous Peoples defending their culture and ways of life, [For Land and Life](#)—the Oakland Institute podcast—takes listeners to the frontlines of today’s most pressing social and environmental issues. Last year’s guests included leading activists from the Philippines, Kenya, Zimbabwe, Nigeria, Peru and Oakland.

Available on all major platforms, the podcast takes you behind the scenes of our investigations and provides a platform for our partners to speak directly to the world. Subscribe wherever you listen to stay up to date on our latest episodes.



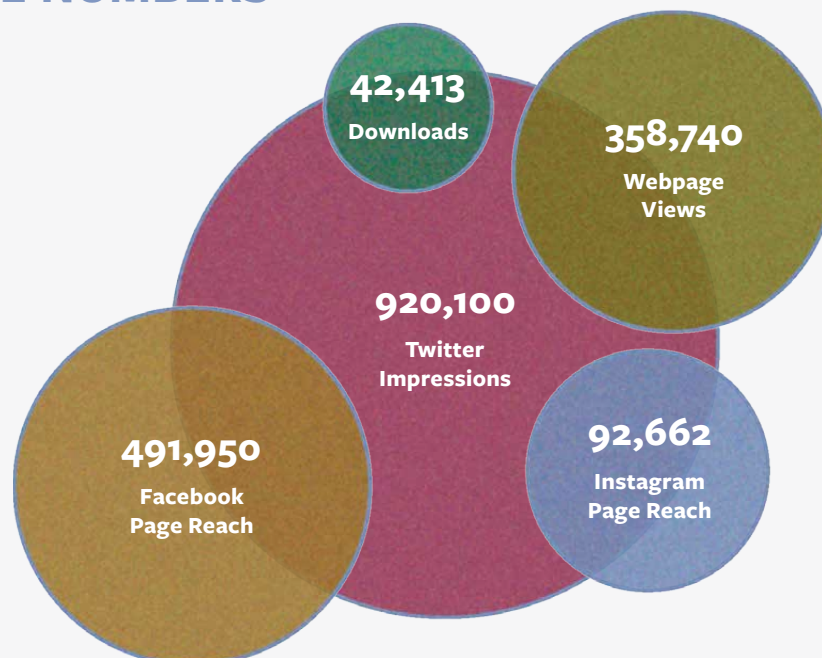
Addressing the Climate Crisis and Challenging False Climate Solutions

We remained steadfast in challenging large-scale industrial agriculture—a major contributor to the worsening climate crisis. We exposed the disastrous impact of projects ranging from oil palm plantations to industrial agriculture models promoted by the Alliance for a Green Revolution in Africa (AGRA) that extensively rely on fossil fuels, exacerbate pollution, and devastate livelihoods.

Fossil fuel-based industrial agriculture is laying waste to the environment. Food systems are responsible for 34 percent of all greenhouse gas emissions, with production processes—which include inputs like synthetic fertilizers—as the leading contributor. Long distance transport adds carbon emissions. Family farmers, pastoralists, and Indigenous communities—stewards of the land and agricultural biodiversity—are marginalized and forced off their land to be replaced by chemical-reliant monocultures. This is why our work has mapped out the path for farmer-led agroecological systems.

Exposing false solutions is also paramount at a time carbon trading is becoming a new “El Dorado” for banks and speculators who foresee profit-making opportunities. Oakland Institute Fellow Kristen Lyons examined plantation forestry for carbon offsets—a popular international carbon market initiative—and exposed how it secures an unfettered pathway for expansion and economic growth of heavy polluters. *Security for the Big Polluters: Plantation Forestry for Carbon Offset Delays Action on Climate* found that these projects rely on a violent “climate border force” to defend the boundaries of these projects. In doing so, the lives and livelihood activities that once defined these landscapes are “locked out” with carbon offset projects directly implicated in water, food, and other security struggles, alongside other devastating impacts for displaced local communities.

2021 BY THE NUMBERS



UPDATES FROM THE FIELD

Advocating for UNHRC Resolution on Sri Lanka to Protect the Rights of the Tamil Minority

During the 46th session of the UN Human Rights Council meeting in March 2021, in partnership with the Association Bharathi Centre Culturel Franco-Tamoul, we delivered a [statement](#) urging the HRC Resolution on Sri Lanka to hold the government accountable for land grabbing and continued persecution of the Tamil minority population.

Highlighting findings from the Institute's 2021 report, *Endless War*, Executive Director Anuradha Mittal's testimony contributed to the formulation of the final resolution that holds the government accountable for past and ongoing human rights abuses. Recognizing the failure of domestic mechanisms to ensure justice and accountability, the resolution increased the Special Rapporteur's capacity to monitor human rights violations.

Unveiling Role of Foreign Gold Mining Companies in Repressing Indigenous of Nicaragua

With media attention focused on President Ortega's arrests of 26 political opponents and pro-democracy actors in July 2021, the plight of the Indigenous was absent from headlines. That changed when the Institute helped amplify how the corrupt alliance between the Nicaraguan government and mining companies has fueled the incessant violence against Indigenous and Afro-descendant peoples in the country's autonomous Caribbean Coast region.

Oakland Institute Fellow Josh Mayer [exposed the connection](#) between increased mining operations and violence against communities while documenting how much of the activities are done without the free and prior informed consent of the locals. Our advocacy is calling on the United States, Canada, and European countries to hold their corporations accountable for the violence afflicting the Indigenous in the country.

“The Oakland Institute’s work on agriculture is, frankly, in a league of its own. Over recent months I have found their reports on Ukrainian agriculture to be particularly powerful. The world is full of NGOs cranking out fact-filled but ultimately rather limited material. The Oakland Institute, on the other hand, is unique for combining detailed and original research with unflinching structural analysis of the complex social and ecological crises we face. I am heartened by the Oakland Institute’s work and very thankful for it.”

—CHRISTIAN PARENTI, PROFESSOR OF ECONOMICS
JOHN JAY COLLEGE, CITY UNIVERSITY OF NEW YORK



Failure of the “Green Revolution” in Ghana

Despite the hopes and hype pinned on a second Green Revolution in Africa, a new study co-led by Kristen Lyons found it has failed to address the needs of poor farmers in Ghana. Driven by international donors and philanthropic organizations, this “revolution” hasn't reduced poverty. [Ghana's Farmers Aren't All Seeing the Fruits of a Green Revolution](#) found that instead, it has increased farm input costs, farmer indebtedness, and inequalities among farmers. To address the diverse challenges facing farmers in Ghana, local approaches that consider the lived experiences and expertise of farmers themselves must be adopted.



Exposing the Beneficiaries of Ukraine’s New Land Market

Before the Russian invasion of Ukraine captured global headlines, the [Institute uncovered](#) how land has been a key stake in the struggle for the control of resources between the West and Russia in “Europe’s breadbasket.” As a condition to receive financial aid from Western institutions, Ukraine was forced to create a land market in 2021, which cleared the way for the privatization of land in the country. [Proponents claim](#) that a land market is necessary to attract foreign investment so that Ukrainian agriculture can achieve its full economic potential. [Many Ukrainians, however, contest](#) that agriculture will only become more corrupt and controlled by powerful interests as a result of the new land “reform” law.

The law—a crucial plank of the liberalizing agenda championed by President Volodymyr Zelensky and the Western international institutions—was passed by the Verkhovna Rada, Ukraine’s unicameral legislature, in March 2020 as a [condition](#) for the financially imperiled government to receive a US\$5 billion loan from the International Monetary Fund (IMF). The Institute’s analysis made it clear that imposition of a land market in Ukraine would further concentrate control of land in the hands of oligarchs and large agribusinesses, while favoring the interests of foreign investors and banks.

Working with our Partners against the Privatization of Customary Land

[This Is Our Land: Why Reject the Privatization of Customary Land](#), debunks myths used for privatizing land around the world, while providing facts on how customary tenure systems are critical to protecting livelihoods and ensuring sustainable development. The brochure available in three languages is used as an educational resource by our partners in different countries.

In Papua New Guinea, the brochure was [adapted](#) to the local context and is being used by our partner ACTNOW! to educate and raise awareness among local communities and in schools.

“The brochure is a really useful addition to our arsenal of weapons in the fight against customary land alienation.”

—ACTNOW! PNG



Direct Action to Defund Climate Chaos

In November 2021, on the eve of the Glasgow Climate Talks, wildfire survivors, Indigenous communities and Northern California community groups came together to paint the streets of San Francisco, send a message to Glasgow, and lay a creative siege to the biggest investor in climate chaos—BlackRock. Oakland Institute Fellow David Solnit, a prominent climate justice, global justice, anti-war, arts, and direct action organizer, coordinated the action.

Screen-printed and hand-colored cloth signs read: “BlackRock, Banks & Biden, Stop Setting Our World on Fire.” The Blackrock building was surrounded on two sides by two blocks of street mural painted by 20 groups and hundreds of people; their front door was blockaded and chained shut by Extinction Rebellion: SF Bay Area and friends; a giant banner was hung off the adjacent three story Salesforce Transit Center; and hundreds of students with Youth vs. Apocalypse skipped school to march and drum around Blackrock and through San Francisco’s Financial District—aka “Wall St. West.”

ORGANIZATIONAL OVERVIEW



Team

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Elijah Allen, Designer (2021)
Frédéric Mousseau, Policy Director
Heather Harris, Accountant
Josh Mayer Fellow/Advocacy Consultant
Mimi Heft, Designer
Robert Moïse, Research Consultant
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David Bacon
David Solnit
Josh Mayer
Kristen Lyons

Intern Scholars

Ben Reicher
Halsey Smith
McCoy Cantwell
Noah Linde

*We are grateful to the Sheppard Mullen law firm
for their pro bono legal support.*



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FINANCIAL STATEMENTS

As this chart shows, 74 percent of every dollar raised goes directly to our programs and partners, and 13 percent to our legal defense fund. For detailed information on the Oakland Institute’s finances, please see our annual 990 forms at: www.oaklandinstitute.org/about/annual-reports

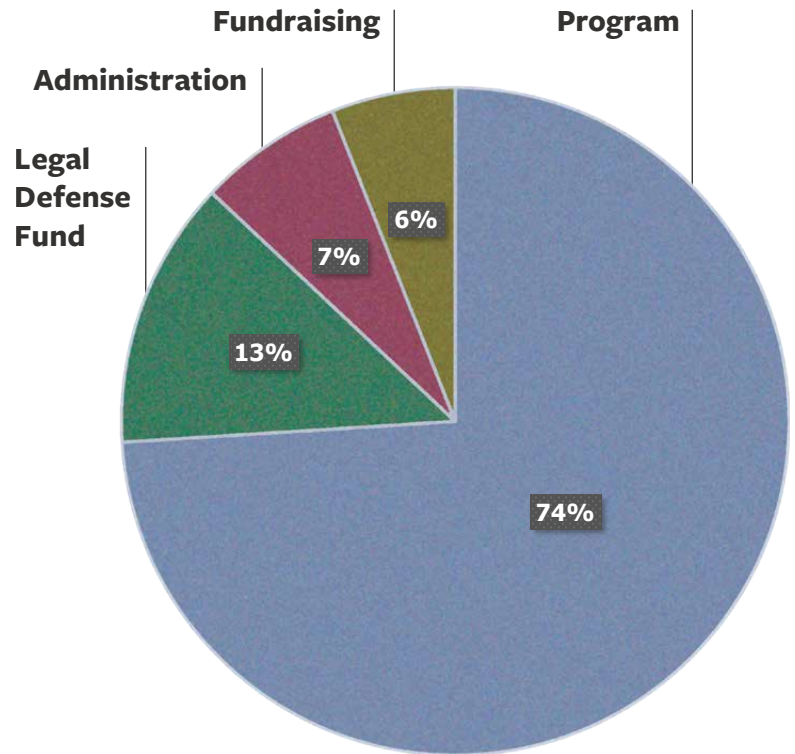


PHOTO CREDITS

Cover: Camels kept by pastoralist communities in Northern Kenya for livelihoods

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